

# Agenda Item 7

		<b>THE HEALTH SCRUTINY COMMITTEE FOR LINCOLNSHIRE</b>	
Boston Borough Council	East Lindsey District Council	City of Lincoln Council	Lincolnshire County Council
North Kesteven District Council	South Holland District Council	South Kesteven District Council	West Lindsey District Council

## Open Report on behalf of the Lincolnshire Integrated Care Partnership

Report to	<b>Health Scrutiny Committee for Lincolnshire</b>
Date:	<b>14 December 2022</b>
Subject:	<b>Lincolnshire's Interim Integrated Care Strategy</b>

### Summary:

The Health and Care Act 2022 requires the Lincolnshire Integrated Care Partnership (ICP) to develop an integrated care strategy setting out how assessed needs can be met by partners across the Integrated Care System, including the Integrated Care Board (ICB), local authorities, the community and voluntary sector, and NHS England.

This paper details the process to develop Lincolnshire's interim integrated care strategy. The deadline for agreeing and publishing the strategy is the end of December 2022. It also includes a summary of feedback from the planning and development workshop held on 2 November 2022.

### Actions Requested

Health Scrutiny Committee for Lincolnshire is asked:

- (1) To note the process and the steps taken to develop the interim integrated care strategy;
- (2) To note the timescales for producing the strategy to inform Lincolnshire NHS Integrated Care Board's Five Year Forward Plan 2023;
- (3) To note that 2022-23 is a transition year and the strategy will be developed further during 2023; and
- (4) To agree to receive further reports, as required, during 2023.

## 1. Background

### 1.1 Context

The Health and Care Act 2022, requires the Lincolnshire Integrated Care Partnership (ICP) to prepare and publish an interim integrated care strategy. The strategy must set out the direction for the system, detailing how commissioners in the NHS and Lincolnshire County Council (LCC), working with providers and other partners, can deliver more joined-up, preventative, and person-centred care. Guidance on [the preparation of integrated care strategies](#) was issued by the Department of Health and Social Care (DHSC) in July 2022.

The guidance acknowledges that 2022–2023 is a transitional period, and that ICPs will need to refresh and develop the integrated care strategy further during 2023, as ICS arrangements develop and mature. The ICP is required to publish an interim strategy in December 2022 in order to influence the first five-year NHS Lincolnshire ICB forward plan, which is to be published before April 2023.

As the Lincolnshire integrated care system (ICS) is coterminous with the Lincolnshire Health and Wellbeing Board, the local ambition is to align, as far as possible, the Integrated Care Strategy with the Joint Health and Wellbeing Strategy (JHWS) for Lincolnshire. The agreed approach is to connect the strategies, avoiding duplication, or gaps, between the two. Each will maintain their own identity with the JHWS focusing on “what” the identified needs are; and the integrated care strategy setting “how” we collectively prioritise, and address identified needs, as a system.

### 1.2 Engagement

Despite time constraints, a number of engagement opportunities to gather the views of partners and stakeholders have been put in place. Once the interim strategy has been agreed and published, a wide-ranging programme of engagement will take place, during 2023, to test the ambition and priorities and thus inform the final strategy – to be published by December 2023. This process will align with the publication of the new Joint Strategic Needs Assessment (JSNA) and the review of the JLHWS.

#### *a) Planning and Development Workshop*

On 2 November 2022, a strategy, planning and development workshop was held with members of the ICP; HWB; district councils; representatives of primary care networks; and members of the voluntary and community sector. The purpose of the session was to ensure that every representative had:

- a high-level understanding of the health of the population in Lincolnshire;
- the opportunity to input into the ambition for the ICS to 2030, and the aims to 2025;
- clarity on the next steps in developing the integrated care strategy for December;
- an opportunity to discuss the transition into action and delivery.

Stakeholders feedback on the emerging ambition for the Lincolnshire system:

- People agreed that **health outcomes are driven by social factors and the wider determinants of health**. We need to pivot into preventions – knowing that skills, education, employment, housing, crime etc. are key factors.
- People want this group to address the **long-term strategy** and act. But acknowledged, we cannot tackle it all at once -there is a need to focus on key priorities.
- The categorisation of children and young people; working age adults and older people was the best way of ensuring we prioritise each group with a targeted approach.
- At the moment, **the health and care system focusses on symptoms, not causes**.
- People recognised the correlation between **areas with the poorest health outcomes and the greatest challenges delivering services**.
- It was agreed, whatever the priorities, we **must engage the public** and do so as a partnership.

The workshop identified the following as key enablers for the Lincolnshire system:

- **Workforce is a critical enabler for all** and must be prioritised now and in the long term. Growing Lincolnshire's own, starting in schools, in communities; and working to retain talent already in the system.
- The **importance of intelligence and data**. At both an organisational, and at individual level, this allows people to make better decisions, better use of resources, and avoid duplication.
- **Communities must be at the core of any approach taken**. Shared outcomes and ambitions, with a shared language. We need strong empowered communities that exhibit self-help and self-responsibility. Education and wellbeing are key. Covid-19 brought communities together, we need to harness that.
- Underpinning this are effective **communication, engagement, and involvement** of residents, in the vision and creation of what good health outcomes and health and care services looks like, long term and shift the relationship and conversations between people, professionals and the health and care system to one which focuses on people's strengths and assets and 'what matters to them'.

*b) Integrated Care Partnership Strategy Involvement Group*

A Strategy Involvement Group has been established and is meeting monthly. The group provides support for the development of the strategy with a focus on providing direct advice and input to help shape the strategy by facilitating wider engagement, involvement, and input, across the member's own networks. The group comprises membership from:

- Lincolnshire Voluntary Engagement Team
- Lincolnshire Care Association (Linca)
- Lincolnshire County Council
- Lincolnshire District Councils
- Primary Care Committees
- Lincolnshire NHS organisations

c) *Enabler Leads*

Within the national guidance on the preparation of integrated care strategies a number of proposed enablers are identified as possible areas of focus for the strategy. Key strategic officers were engaged to support the provision of content for the enabler sections of the strategy. Engaging with enabler leads ensures alignment of interests for the ICS.

d) *JHWS Priority Leads*

Meetings with the JHWS Priority leads have taken place to ensure alignment between the JHWS and the emerging integrated care strategy. This work involves JHWS governance arrangements to be reinvigorated and strengthened to ensure appropriate mechanisms are in place that provide assurance to both the HWB and ICP.

### 1.3 Interim Integrated Care Strategy

Due to tight timescales for finalising and agreeing the strategy document, an overview of the draft interim integrated care strategy will be presented to the Health Scrutiny at the meeting.

## 2. Consultation

Details of engagement, to date, is detailed in section 1.2 of this report. Wider engagement is planned for 2023 to ensure the final integrated care strategy has a robust evidence base.

## 3. Conclusion

The ICP is required to produce an interim integrated care strategy by the end of December 2022. A presentation at the meeting will provide an overview of the draft document.

## 4. Background Papers

Document	Where can it be accessed
Guidance on the preparation of integrated care strategies issued by Department of Health and Social Care (July 2022)	<a href="https://www.gov.uk/government/publications/guidance-on-the-preparation-of-integrated-care-strategies">https://www.gov.uk/government/publications/guidance-on-the-preparation-of-integrated-care-strategies</a>

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